## Societal impact measurement and accounting

Silvia Ayuso Mango Chair in Corporate Social Responsibility ESCI-UPF





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## Context (i)

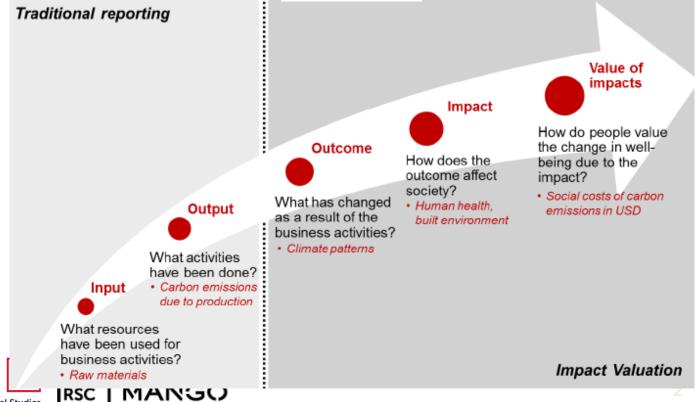


**School of International Studies** 





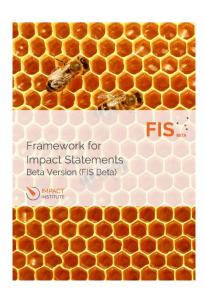




## Context (ii)

## IMPACT MANAGEMENT PROJECT

Impact economy?







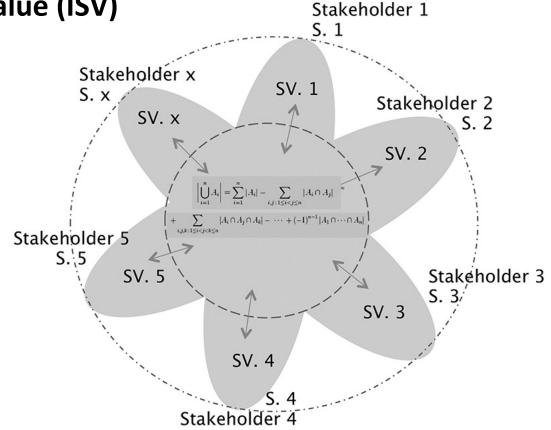




## Theoretical framework (i)

**Integrated Social Value (ISV)** 

Polyhedral model of social value analysis → Value created for all organisation's stakeholders → Positive and negative value that is not necessarily economic



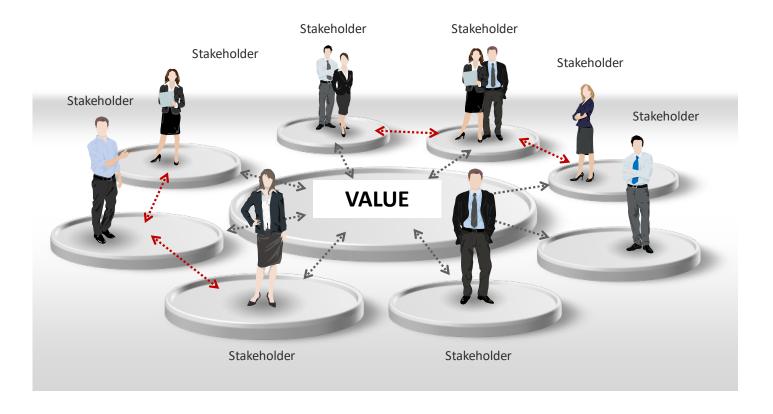
**Source:** Retolaza *et al.* (2016)





## Theoretical framework (ii)

#### Phenomenological perspective







## Theoretical framework (iii)

In accordance with the polyhedral model, the ISV analysis process comprises four basic steps (Retolaza et al., 2016):

(1) identify the stakeholders;

**Qualitative** 

- (2) identify the value variables;
- (3) monetise the indicators; and
- (4) calculate and visualise the value created. Quantitative





## Theoretical framework (iv)

Monetization: express the value in monetary units by linking indicators with financial proxies





#### **Substitution logic**

Monetary value of a substitute service or good



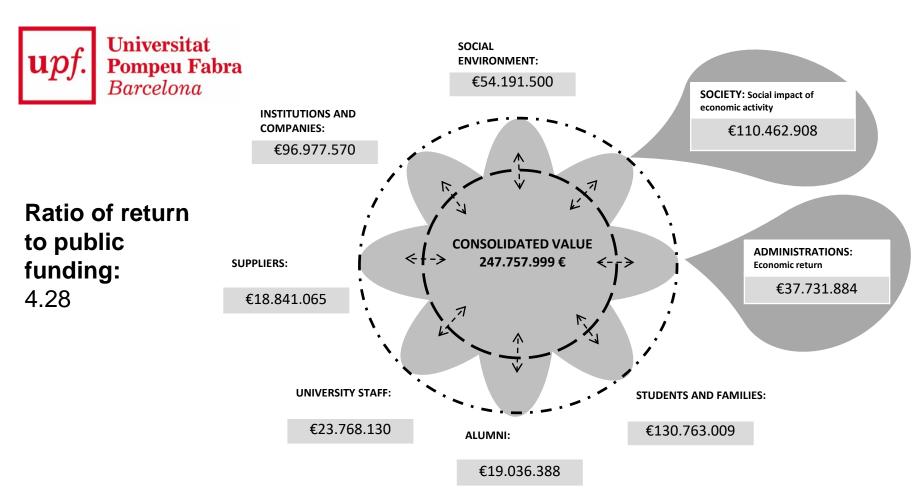
#### Mitigation/prevention logic

Monetary value of avoided costs





## Theoretical framework (v)







## Theoretical framework (vi)

















































### Published case studies



The current issue and full text archive of this journal is available on Emerald Insight at: https://www.emerald.com/insight/2040-8021.htm

#### Social value analysis: the case of Pompeu Fabra University

Social value analysis

Silvia Ayuso ESCI-UPF School of International Studies, Barcelona, Spain

Pablo Sánchez

Roots for Sustainability, Barcelona, Spain

José Luis Retolaza

Deusto Business School, Bilbao, Spain, and

Mònica Figueras-Maz Pompeu Fabra University, Barcelona, Spain 233

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### Social value of Catalan universities

**Aim:** Analyze the social impact of the eight universities of the Asociación Catalana de Universidades Públicas (ACUP) through ISV

→ Go beyond and complement current approaches to assess social/socioeconomic impact of universities



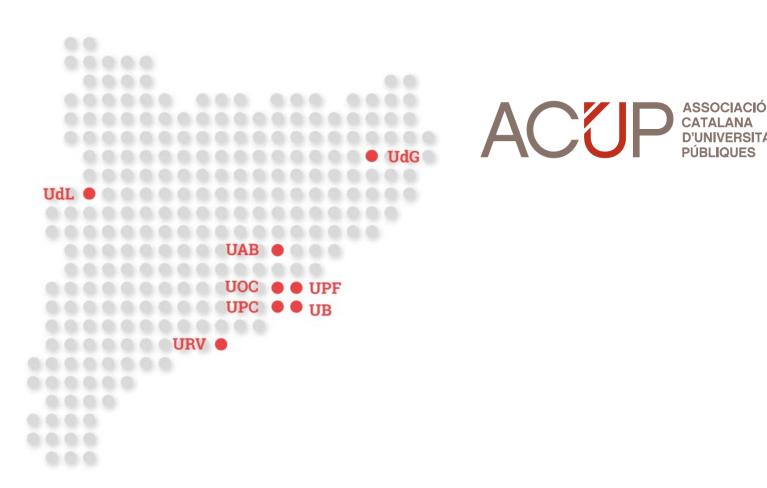
GEACCOUNTING BEST PAPER

AWARD IN SOCIAL ACCOUNTING FOR SUSTAINABILITY





## Scope of the study







## ISV analysis – qualitative

#### 5 value variables:

Knowledge creation, knowledge transfer, dissemination, etc.



#### 8 value variables:

Academic education, all-round education, access to a better professional future, etc.

#### 6 value variables:

Sense of belonging, networking, exchange programmes and mobility, etc.





#### 4 value variables:

University extension, participation in volunteering, etc.







## ISV analysis – results

SOCIAL VALUE
CREATED BY
ECONOMIC ACTIVITY

SPECIFIC SOCIAL VALUE

INTEGRATED SOCIAL
VALUE

1.282 M€

3.583 M€





## ISV analysis – social efficiency

		Α	В	С	D	Е	F	G	MEAN
Value public adm./budget		0,28	0,29	0,30	0,26	0,27	0,27	0,28	0,28
SEV/ budget		0,89	0,93	0,94	0,78	0,92	0,80	0,88	0,88
SSV/ budget		1,31	1,44	1,61	1,33	1,53	1,33	1,47	1,43
ISV/ budget		2,20	2,37	2,55	2,11	2,45	2,13	2,35	2,31
SSV/ student	1	2.094 €	9.932€	9.780 €	10.461 €	10.640 €	13.699 €	11.712€	11.188 €
SSV/ employee	8.	7.031 €	71.775 €	75.519€	63.649 €	63.177 €	96.945 €	78.567 €	76.666 €

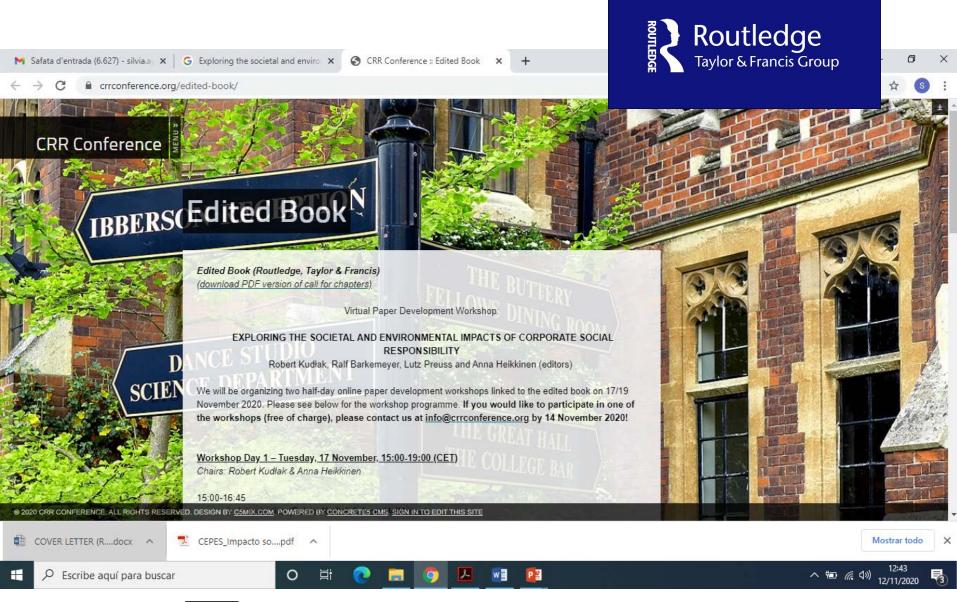
Social Value Added Index > 1

SEV = Social Economic Value

SSV = Specific Social Value











## Societal impact of compliance strategies in global supply chains

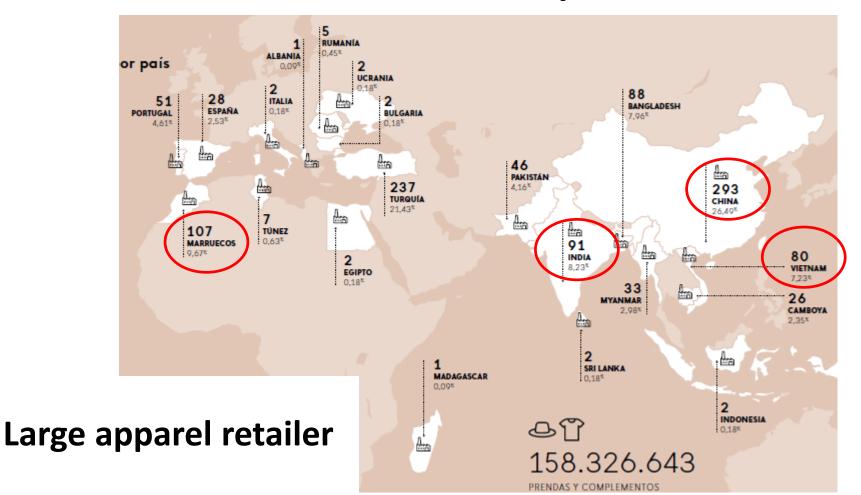
**Aim:** explore how to assess the impact resulting from compliance strategies in global supply chains through a case study of a large apparel retail company

- → Contribution to the literature on societal impacts of CSR (supply chain) practices
- → Improved understanding about the factors that drive value creation of responsible supply chain management





## Case study







## ISV analysis – qualitative

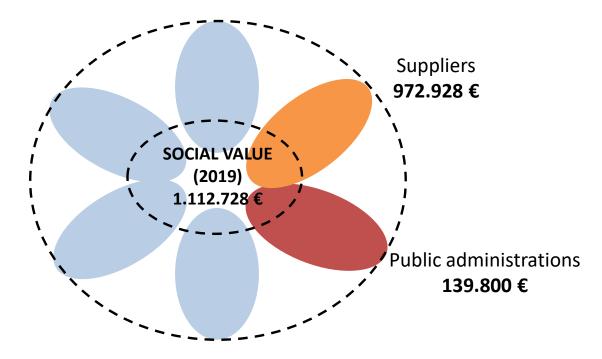
Identification of 11 value variables (for suppliers and public administrations)

No.	Value variable				
1	Awareness of the importance of				
	working conditions				
2	Improvement of working conditions				
3	Improvement of the factory				
	management system				
4	Improvement of factories' facilities				
	and equipment				
5	Improved relations between				
	employers and employees				
6	Improved worker satisfaction				
7	Management standardization				
8	Competitive and social positioning				
9	Operational risk				
10	Reduction of regulatory risk				
11	Compliance with legislation				





## ISV analysis – results



#### Different countries: ...€







# Societal accounting and environmental impacts: the case of GHG

**Aim:** analyse how to assess the environmental impact of companies from a social accounting perspective

- → Contribution to the literature on social and environmental accounting
- → Practical guidance on how to account for the environmental impact of organizations







## Environmental value analysis

#### **ENVIRONMENTAL ASSESSMENT**

**VALUATION** 

Quantification of emissions or resource use

Estimation of change in the environment

**Valuation of impact** 

Greenhouse gas emissions (GHG) (kg/t)

Potential contribution to climate change (conversion to CO<sub>2</sub> eq)

Monetary valuation (€) of climate impact according to

- Market price
- Mitigation cost
- Social cost of carbon





## Monetary valuation

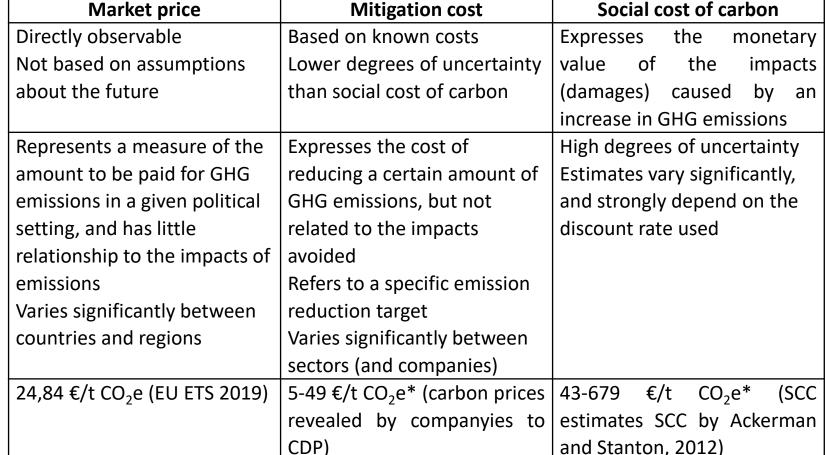








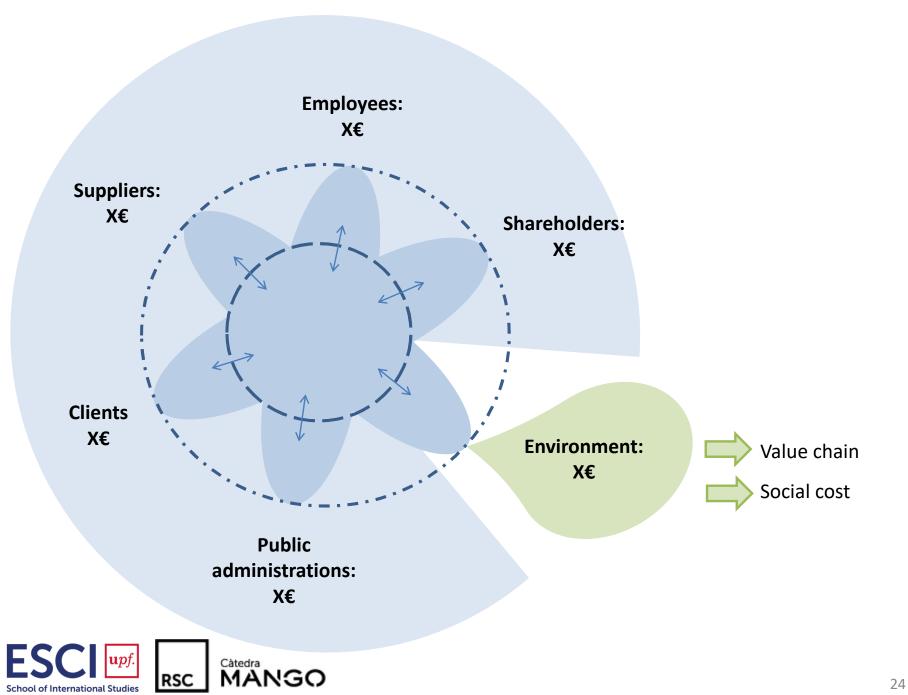








<sup>\*</sup>original values adjusted to 2019





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#### ¿CÓMO CONTABILIZAR EL IMPACTO AMBIENTAL DE LAS EMPRESAS? EL CASO DE LAS EMISIONES DE GASES DE EFECTO INVERNADERO

Silvia Ayuso Siart (ESCI, Universidad Pompeu Fabra) 1

#### Resumen:

El objetivo del presente trabajo es analizar cómo valorar el impacto ambiental de las empresas desde una perspectiva de contabilidad social. El estudio teórico contribuye a la literatura sobre contabilidad social y medioambiental y aporta una orientación práctica sobre cómo contabilizar el impacto ambiental de las organizaciones. Tras reflexionar si el medio ambiente puede ser considerado un grupo de interés y cómo se plantea el análisis del valor ambiental creado o destruido, el trabajo se limita al caso de las emisiones de gases de efecto invernadero, principal fuente del cambio climático, y por lo tanto uno de los grandes desafíos ambientales a los que se enfrenta nuestra sociedad. En concreto, se analiza la cuantificación y valoración de las emisiones de gases de efecto invernadero mediante diferentes modelos disponibles para asignar un valor monetario, desde precios de mercado a costes de mitigación o costes sociales. El trabajo concluye que la valoración monetaria del impacto ambiental puede integrarse en la contabilidad social, siempre y cuando se considere toda la cadena de valor y los costes (o beneficios) para la sociedad. La contabilización del valor ambiental de las empresas puede ayudar a transformar la contabilidad financiera convencional y mejorar la toma de decisiones interna de las empresas de acuerdo con principios de ética y sostenibilidad.





### **Questions?**

## Possible synergies with your research areas?



